

# BUSINESS ENTERPRISE CERTIFICATE

## CHAVES & ASSOCIATES

289 PARK STREET  
SAN LEANDRO, CA 94577  
Owner: ARLENE CHAVES

Business Structure: SOLE PROPRIETORSHIP

STATE MINORITY BUSINESS ENTERPRISE  
STATE WOMEN BUSINESS ENTERPRISE

This Certification Not Valid For Federal Aid Contracts

This certificate acknowledges that said firm is approved by the California Department of Transportation as a State Minority Business Enterprise or State Women Business Enterprise (or in some cases both) in accordance with Assembly Bill Number 486, Chapter 1329 and the California Public Code, Chapter 2.5 (commencing with Section 2050), for the following NAICS codes:

\* 541611 Administrative Management and General Management Consulting Services

\* Indicates primary NAICS code

**CERTIFYING AGENCY:**  
DEPARTMENT OF TRANSPORTATION  
1823 14TH STREET, MS 79  
SACRAMENTO, CA 95814 0000  
(916) 324-1700

Firm Number : 28129  
Renewal Date : February 1, 2016

  
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Janice Salais, CERTIFYING AGENCY REPRESENTATIVE

January 17, 2014